

## Minutes

### Operating Board of Directors DeKalb County Rehab & Nursing Center May 13, 2020

#### **Due to COVID-19, this Meeting was held as a Virtual Public Meeting**

The Operating Board met virtually in regular session through a cloud-based, peer-to-peer software platform called Zoom.

*Note: These minutes are not official until approved by the Rehab & Nursing Operating Board at a subsequent meeting. Please refer to the meeting minutes when these minutes are approved to obtain any changes to these minutes.*

Present Directors: Pat Conboy, Greg Millburg, Rita Nielsen, Chris Porterfield Jeff Whelan, Ferald Bryan, Steve Kuhn. Kuhn left the meeting at 8:00 a.m.

Absent Directors: None

Also Present: Gary Hanson, Scott Gima, Steve Duchene

Jeff Whelan called the meeting to order at 7:32 a.m.

Motion: Chris Porterfield moved to approve the agenda. Greg Millburn seconded the motion.

Voice Vote: Jeff Whelan asked for a voice vote on the approval of the agenda. All Members voted yea. Motion carried unanimously.

Motion: Pat Conboy moved to approve the March 11, 2020 open session minutes; Steve Kuhn seconded the motion.

Voice Vote: Jeff Whelan asked for a voice vote on the approval of the agenda. All Members voted yea. Motion carried unanimously.

**Public Comments:** None

**Old Business:**

None

**New Business:**

Finance report. Gima reviewed the financial position for December 2019. For the month, the net loss was -\$426,232 and for the year, the total loss was -\$1,149,125. It was an unprecedented year with low census and high agency expenses. Gima discussed the

current environment where COVID has reduced hospital referrals causing continuing census issues. We await a restart of hospital elective procedures. However, as the State opens up from stay-at-home restrictions, there will be a risk of an increase in COVID infections. It is possible to see a cyclical pattern of increasing COVID infections. All facilities across the state and in the county are facing declining census issues. Gima summarized the monthly admissions and census through May.

Gima also discussed the current actions being taken to deal with COVID, including focus on keeping residents and staff safe and healthy and communication with residents and families. While there is a no visitor policy, health screening questionnaire and skin temperature checks are being conducted on all employees, agency staff and vendors. Duchene discussed community incidence of COVID-19. Reopening of the facility to visitors will probably not take place until the State gets to phase IV.

Operational Report. Duchene discussed the Pinnacle survey reports. One key area is missing personal laundry that is requiring a follow-up with the laundry service for not returning personal items that get mixed with the sheets. The GoFundMe group, “Taking Care of Our Caregivers” provided donuts to the staff last week. Gima discussed the use of the B South wing to be a quarantine unit for all new admissions. The other half of renovation work to those rooms will be postponed until a later date.

A discussion of staffing took place. Duchene discussed future plans to bring back CNA and nursing program clinical rotations to DCRNC in the fall. The COVID crisis is making it difficult to recruit new hires. Gima discussed the State’s temporary nurse aide program and potential problems that it brings to a provider. Dining issues were addressed by Duchene. Improvements are being seen. There has been some supply interruptions that were managed with substitutions. Duchene provided a construction update. Gima provided an update on the CMS five-star rating. The overall rating has increased from 1 to 2 stars due to an improvement in the staffing rating jumping from 3 to 5 stars.

Hanson addressed a question about construction financing. Financials are being reviewed by an outside consultant.

Conboy brought up the recent retirement of Linda McDowell, Director of Social Services on May 1<sup>st</sup>. He asked for the minutes to reflect the Board’s strong thanks for her years of service to the county. Duchene discussed plans for a special reception for Ms. McDowell’s retirement that will take place once DCRNC reopens to visitors.

Motion: Pat Conboy moved to have the Board express thanks to Linda McDowell and her years of service and congratulations on her well-deserved retirement approve the agenda. Chris Porterfield seconded the motion.

Voice Vote: Jeff Whelan asked for a voice vote. All Members voted yea. Motion carried unanimously.

**Next Meeting:** July 8, 2020

Motion: Ferald Bryan moved to adjourn; Rita Nielsen seconded the motion.

Voice Vote: Jeff Whelan asked for a voice vote to adjourn which was approved unanimously.

Meeting adjourned at 8:37 a.m.

Respectfully submitted

Scott T. Gima  
Recorder



**Management Performance Associates**

2705 Dougherty Ferry Rd. • Suite 202

St. Louis, MO 63122

www.healthcareperformance.com

(314) 394-2222 fax (314) 394-2224

To: Operating Board  
DeKalb County Rehabilitation & Nursing Center

From: Scott T. Gima, MHA, RN, Manager

Date: July 2, 2020

Re: April Financial Report

---

This April financial report was previously distributed on June 24

Census

April's census was 145.1 with 12.9 Medicare. For the year, the average census is below budget by 22.9 residents. Medicare is down by 5.3 and Medicaid down by 17.3 residents. Private pay is just under the budget target.

**Monthly Census**

	<b>Dec</b>	<b>Jan</b>	<b>Feb</b>	<b>Mar</b>	<b>Apr</b>	<b>YTD</b>	<b>Budget</b>	<b>Variance</b>
<b>Medicare</b>	15.2	16.7	19.5	14.0	12.9	15.7	21.0	(5.3)
<b>Medicaid</b>	106.3	80.5	79.7	74.0	76.7	77.7	95.0	(17.3)
<b>Private Pay</b>	36.9	58.0	58.0	62.9	55.5	58.6	59.0	(0.4)
<b>Total</b>	158.4	155.2	157.1	150.8	145.1	152.1	175.0	(22.9)

Please see the separate discussion on census trends that is included with the April financial update.

Net Income/Loss Summary/Cash

Do not be confused by the positive net income for April totaling \$101,536. April posted \$314,117.59 in Federal CARES Act Grant funds. Without the CARES Act funds, April would be showing a net loss of -\$212,581.14. Taking out depreciation, the net cash loss for the month was -\$163,765.

**Revenue Expenses and Cash  
February through April 2020**

	<b>Feb</b>	<b>Mar</b>	<b>Apr</b>	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>Variance</b>
<b>Revenues</b>	\$1,236,948	\$1,236,163	\$1,455,519	\$5,181,884	\$5,561,681	(\$379,797)
<b>Expenses</b>	\$1,367,979	\$1,369,084	\$1,353,983	\$5,431,977	\$5,408,507	(\$23,470)
<b>Net Income or (Loss)</b>	(\$131,031)	(\$132,920)	\$101,536	(\$250,092)	\$153,174	(\$403,266)
<b>Cash or (Cash Loss)</b>	(\$81,922)	(\$84,140)	\$149,598	(\$53,929)	\$347,174	(\$401,103)

Expenses

On a year to date basis, all departments are below budget except for nursing and environmental services. In nursing, all non-labor items are below budget. Only agency expenses are above budget. On the labor side, nursing administration and RN salaries are above budget. RN salaries are high due to overtime. Nursing administration includes shift supervisors which are hourly employees and COVID is requiring overtime when staffing needs occur.

Medicaid Conversions

In 2019, a total of 5,205 days was converted from private pay to Medicaid. This conversion activity has reduced the number of pending residents from double digits to single digits. In late 2018, the number of open application residents was regularly in the mid-teens, which was a high number for DeKalb.

**Medicaid Conversion Days as of April 2020**

	<b>Jan</b>	<b>Feb</b>	<b>Mar</b>	<b>Apr</b>	<b>YTD Actual</b>	<b>Medicaid Conversion Impact</b>	
<b>Total ADC</b>	155.2	157.1	150.8	145.1	152.1		152.1
<b>Medicare ADC</b>	16.7	19.5	14.0	12.9	15.7		15.7
<b>Medicaid ADC</b>	80.5	79.7	74.0	76.7	77.7	(0.5)	77.2
<b>Private Pay ADC</b>	58.0	58.0	62.9	55.5	58.6	0.5	59.1
<b>Conversion Days</b>	0	50	0	122	172	0.5	
<b>Occupancy %</b>	81.7%	82.7%	79.4%	76.4%	80.1%		



**Management Performance Associates**

2705 Dougherty Ferry Rd. • Suite 202

St. Louis, MO 63122

[www.healthcareperformance.com](http://www.healthcareperformance.com)

(314) 394-2222 fax (314) 394-2224

To: Operating Board  
DeKalb County Rehabilitation & Nursing Center

From: Scott T. Gima, MHA, RN  
Manager

Date: July 2, 2020

Re: **Historical Census**  
**Revenue**  
**Expenses Reduction Opportunities**

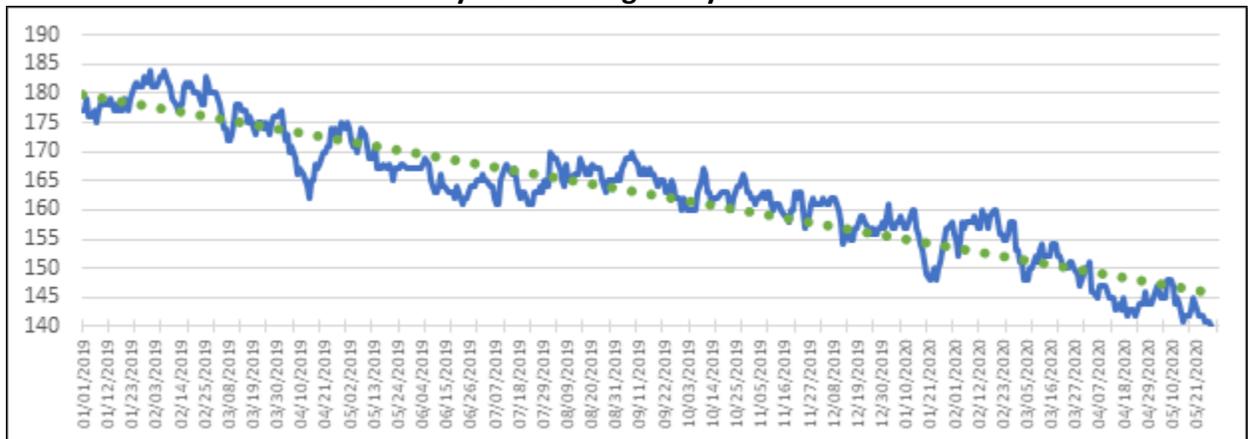
---

This April financial report was previously distributed on June 24.

Historical Census

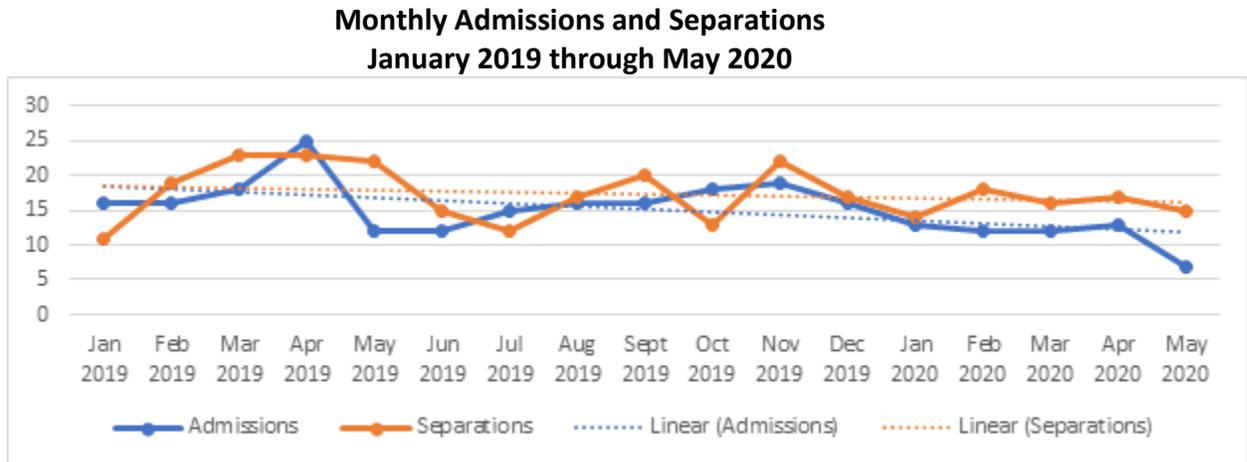
The following graph plots the daily census from January 1, 2019 until May 31, 2020. Through 2019, it has been a slow gradual decline that started during Chery's tenure between late February through late July 2019.

**Daily Census**  
**January 2019 through May 2020**



Steve’s arrival around the last week of July resulted in a positive change in census, which temporarily stabilized census between 165 and 170 through the end of September as admissions rebounded to normal monthly levels. However, monthly separations for the remainder of the year were consistently higher than monthly admissions.

Coronavirus hits in mid-March. Hospital referrals interestingly are only down slightly until May. However, separations continue at a higher rate than admissions as shown below.



In June, the low point was 135 with a little rebound to 139 yesterday.

Revenue

By my calculations, monthly revenue is down by more than \$80,000 in April and May. June could be worse, depending on what happens the rest of the month. No matter how you spin it, the current census levels are not sustainable long term.

Our referrals will not increase significantly until hospital activity returns to a level of pre-COVID normalcy. But with our participation in the Northwestern Post-Acute Care network has us setup to be a strong partner with Kish. Cross your fingers that we can get back to some level of normalcy sooner than later.

PPP and Care Act Federal Assistance

DCRNC has received a total of \$839,117.59 in three payments as outlined below. All three are grant programs that require quarterly reporting of use. The terms and conditions are fairly broad and can be used for any COVID-19 related expense and/or lost revenue.

1. 4/17. \$147,720.82. This payment came from the initial \$30 billion CARES Act provider relief fund for providers that received Medicare FFS payments in 2019.
2. 4/24. \$166,396.77. This payment came from the second CARES Act \$70 billion provider relief program fund.

3. 5/22. \$525,000. This was a HHS grant program totaling \$4.9 billion to nursing homes impacted by COVID-19.

I have also investigated the PPP loan program, but have learned that government-owned non-hospital healthcare providers are not eligible for the loan program that can be used to cover wages and benefits.

These funds will be helpful in covering COVID related losses in 2020.

#### *Increase Expenses Related to COVID-19*

We have minimum wage increases coming on July 1 and January 1. In lieu of the July 1 minimum wage increase, we are looking at a 10% loyalty pay increase for all staff. A large number of providers across the state and country have implemented COVID hazard pay. In the DeKalb area, neither Pine Acres or Bethany have taken such action. However, we have learned that the staffing agencies have increased wages to their nurses and CNAs. That development is forcing action to be taken or else we may lose more direct line staff to the agencies. Furthermore, agencies are passing through their higher labor costs with a 30% hazard rate increase. We are looking at a 10% temporary “loyalty” or hazard pay rate for all staff.

The 10% rate will cover anyone that is due a minimum wage increase on July 1 (\$9.25 to \$10.00). On an annual basis, the increase would cost about \$490,000 in wages, with a total cost of \$685,000 with benefit costs added. Hopefully, this will only be needed for a few months.

#### *Expense Reduction Opportunities*

There is no magic wand here. There is no way to squeeze out \$80k in monthly expense reductions out of the operations to cover revenue losses. The goal in the short term is to control expenses as much as possible.

- Agency Use. Agency expenses have declined through April. As Janet will be sending me May figures tomorrow. Taylor is sending me an updated daily staffing spreadsheet. Through April, the second graphic shows staffing levels have fallen, especially with CNAs in April. Whether on purpose or accidental, it is a good thing from an expense standpoint.

### Total Agency Expense Per Month



- The reason for the decline in agency use has been staffing adjustments relative to census. The next table shows that the number of CNAs used in the month of April fell, which is a good sign.

### Average Daily Staffing (# of staff)

Average Daily # of Nurses	20.4	19.2	18.0	18.0
Average Daily # of RNs	14.4	13.9	12.0	13.9
Average Daily # of CNAs	48.4	43.7	44.0	37.4
Minimum Staffing Calculation				
Nurses	12.8	13.1	12.4	11.9
RNs	5.1	5.2	4.9	4.7
CNAs	39.7	40.5	38.2	36.7

The number of CNAs per resident day confirms that CNA staffing levels have adjusted to census changes.

### Staffing per Resident Day

	January	February	March	April
CCNH Nurses	0.09	0.09	0.09	0.10
Agency Nurses	0.04	0.04	0.03	0.03
Total Nurses	0.13	0.12	0.12	0.14
CCNH CNAs	0.11	0.11	0.11	0.13
Agency CNAs	0.20	0.16	0.16	0.16
Total CNAs	0.31	0.28	0.27	0.28

- Reduce Agency Use. New CNA hires. No progress has been made. We are going to have to wait until the Fall semester when nursing schools and CNA program reopen. We are gearing up to host clinical rotations for the NIU and Aurora University Nursing Programs as well as the Kishwaukee College CNA training program.
- Agency staff buyouts. If agency nurses or CNAs voice interest in being employed by DCRNC, we are looking at this. To date, we have not taken action, but it is something that will be considered. Each agency agreement has buyout provisions. In general, these are risky because of the added expense.
- Departmental expenses and overtime. All managers are being asked to watch expenses. Key areas are medical supplies and dietary supplies. On an order of magnitude, we possibly are looking at savings of way less than \$5,000 per month.
- Medication review and reduction. This does not provide direct cost savings, but reducing the average number of medications provided to each resident decreases the time it takes to complete a medication pass, which in turn, frees up nurses' time to do other tasks. What I am specifically looking at are vitamins, supplements, and other medications.

### State Relief Coming?

Last week, I had a zoom call with State Senator Dave Syverson. I wanted to bring to his attention the financial issues that DCRNC is facing with COVID-19. He relayed to me that there are discussions in Springfield to increase nursing home reimbursement on two fronts. The first is figuring out how to distribute COVID related funding that is available. This is currently being discussed with the Illinois nursing home associations. The second front is an active look at a new provider tax that could be used to increase Medicaid rates starting in 2021. We already have bed taxes in place, which the facility pays to the State. These provider taxes are then used to obtain additional federal Medicaid matching dollars. For DeKalb, because of our high Medicaid payor mix, our Medicaid rate increase exceeds the additional cost of the provider tax. A new provider tax would be helpful to DCRNC. The push back comes from facilities that have a small percentage of Medicaid, where there is only additional expense without the revenue benefit.

### Update - State Relief Coming?

The Medicaid nursing rate reform came up in a phone call with Kirk Riva of Leading Age. The Illinois Department of Healthcare and Family Services (HFS) is tasked with creating a new Medicaid rate methodology. The nursing home associations have been actively discussing this matter with HFS in recent weeks with the submission to HFS of a proposed rate methodology.

The good news is that the proposed rate methodology is based on quality measures including staffing ratios. Simply put, higher resident to staff ratios provides a higher rate. A similar proposal with facility-specific modeling was created a couple of years ago.

While I don't have the data in hand, the rate increase for DCRNC at the time was significant. According to Mr. Riva, the current proposal is very similar to the previous model.

I don't want to put the cart before the horse. There is a lot of negotiating that will be taking place. One of the three nursing home associations is not in favor of the proposal because many of their members would not see a rate increase. They were successful in preventing a rate methodology change two years ago. The difference today is that HFS must come up with a new rate methodology. If action is taken, it won't happen until 2021.



**Management Performance Associates**

2705 Dougherty Ferry Rd. • Suite 202

St. Louis, MO 63122

[www.healthcareperformance.com](http://www.healthcareperformance.com)

(314) 394-2222 fax (314) 394-2224

To: Operating Board  
DeKalb County Rehabilitation & Nursing Center

From: Scott T. Gima, MHA, RN  
Manager

Date: July 2 2020

Re: DeKalb County Rehabilitation and Nursing Center  
Management Update – July 2020

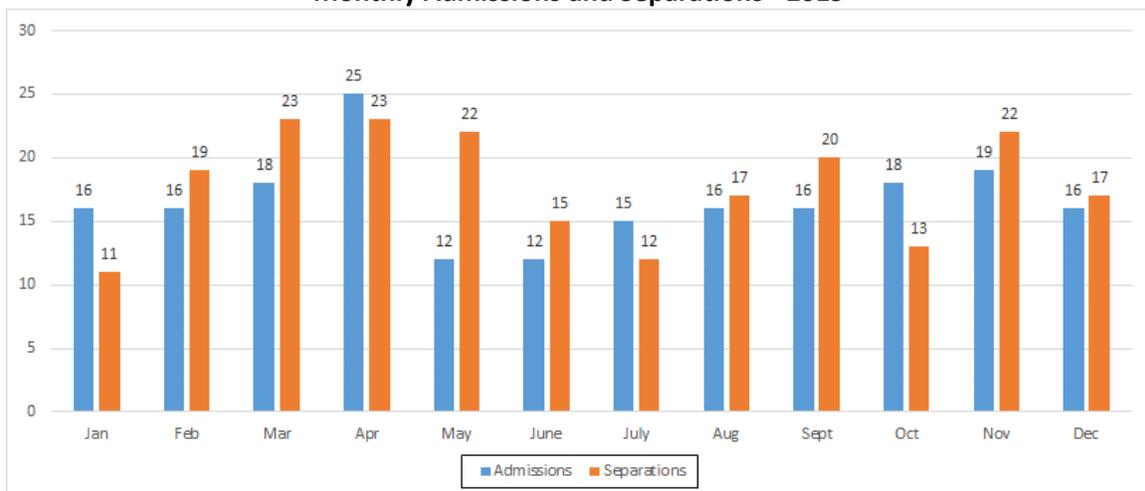
---

**Operations**

*Admissions and Separations*

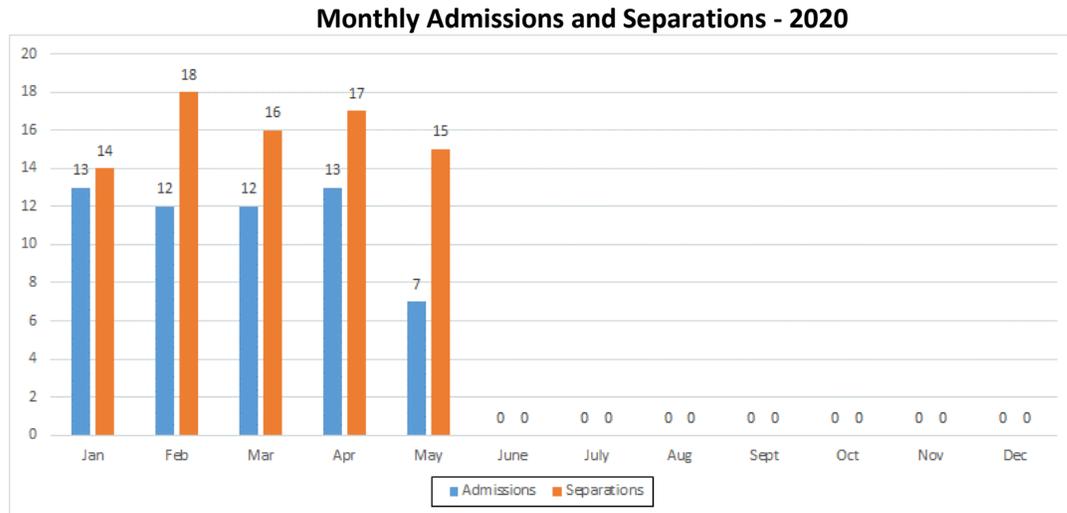
I have added a 2020 chart and have kept the 2019 chart for comparison.

**Monthly Admissions and Separations - 2019**



In 2020, monthly separations continue to run higher than monthly admissions. Through May, admissions are averaging 11 per month. In 2019, the monthly average through May was 17.4.

Referrals will not increase until hospital activity rebounds.



*Daily Staffing – Update through May 2020*

The following table summarizes the data from the daily staffing spreadsheet. Minimum staffing levels are calculated based on the average monthly census and average monthly Medicare census.

May’s CNA staffing levels were higher compared to April but no change in agency usage as recruitment in May was non-existent.

**Daily Staffing Summary**

	Sept	Oct	Nov	Dec	Jan 20	Feb 20	Mar 20	Apr 20	May 20
Nurses	14.0	14.3	13.1	12.9	14.5	13.5	13.6	13.5	14.9
Agency Nurses	5.2	5.3	5.6	6.1	5.9	5.8	4.7	4.5	5.5
Total Nurses	19.1	19.6	18.7	19.0	20.4	19.2	18.3	18.0	20.4
CNAs	17.6	17.1	17.3	17.9	17.4	17.7	17.0	16.9	17.3
Agency CNAs	28.2	28.0	30.1	29.6	31.0	25.9	24.4	20.5	25.2
Total CNAs	45.8	45.0	47.4	47.5	48.4	43.7	41.4	37.4	42.6
Average Daily # of Nurses	19.1	19.6	18.7	19.0	20.4	19.2	18	18.0	20.4
Average Daily # of RNs	12.4	11.9	12.3	13.1	14.4	13.9	12	13.9	15.9
Average Daily # of CNAs	45.8	45.0	47.4	47.5	48.4	43.7	44	37.4	42.6
Minimum Staffing Calculation									
Nurses	13.5	13.2	13.0	13.2	12.8	13.1	12.4	11.9	11.7
RNs	5.4	5.3	5.2	5.3	5.1	5.2	4.9	4.7	4.7
CNAs	41.9	40.9	40.2	40.9	39.7	40.5	38.2	36.7	36.2

### Staffing Hours per Resident Day

The table below calculates the average nursing and CNA hours per resident day, which incorporates changes in census. The table shows that staffing has been adjusted appropriately as census falls.

	January	February	March	April	May
CCNH Nurses	0.09	0.09	0.09	0.10	0.10
Agency Nurses	0.04	0.04	0.03	0.03	0.04
Total Nurses	0.13	0.12	0.12	0.14	0.14
CCNH CNAs	0.11	0.11	0.11	0.13	0.12
Agency CNAs	0.20	0.16	0.16	0.16	0.18
Total CNAs	0.31	0.28	0.27	0.28	0.30

### Hires and Separations

The following table summarizes the monthly hires and separations. There were four CNA hires in June. But that is tempered by 3 CNA separations.

#### Monthly Hires and Separations - 2020

All	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Total
Hires	9	12	13	10	9	12							65
Separations	6	15	12	13	7	10							63
CNAs													
Hires	3	2	2	0	0	4							11
Separations	1	5	2	1	2	3							14
Dietary Aides													
Hires	4	1	6	4	4	5							24
Separations	3	1	6	3	1	6							20
RNs													
Hires	0	1	1	1	0	0							3
Separations	0	0	0	0	0	0							0
LPNs													
Hires	0	0	0	0	1	0							1
Separations	0	0	0	0	0	0							0

### Quality of Care

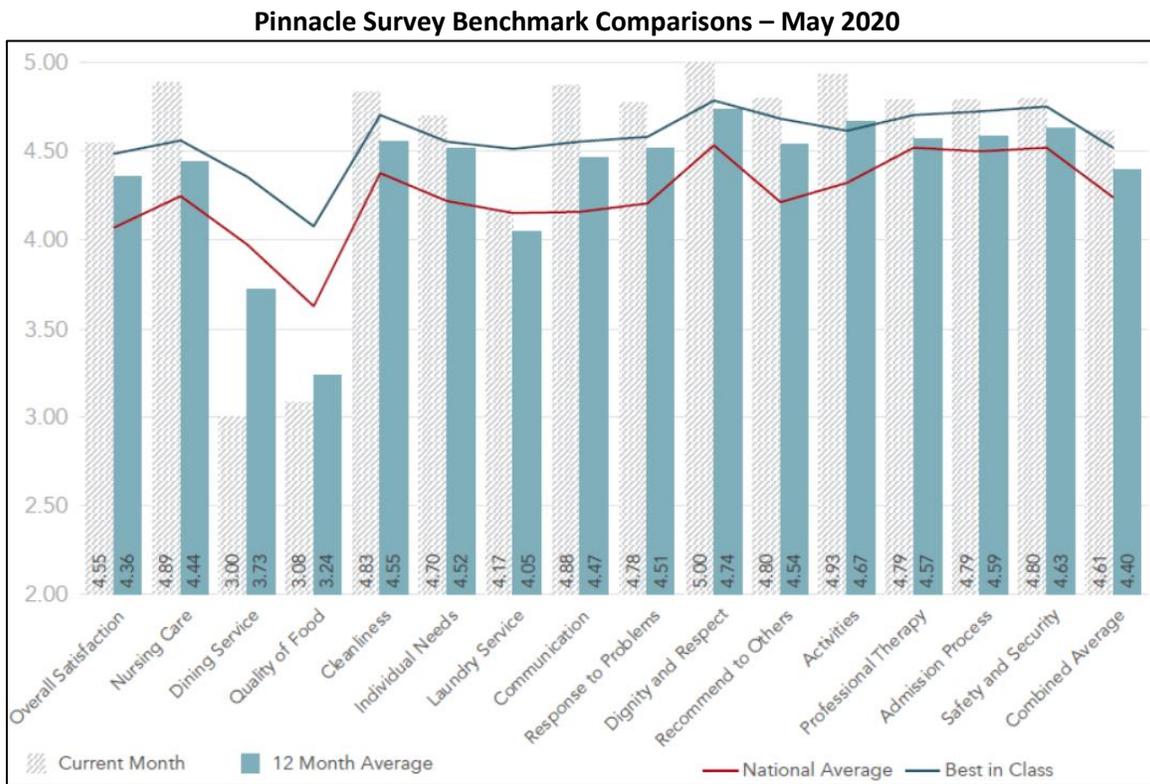
I am continuing the same quality reports that were provided in November. You will find the following information in this section:

- Pinnacle Surveys
- CMS Five-Star Ratings
- CMS Quality Measures

*Pinnacle Surveys*

When looking at the monthly reports, be aware of the small monthly sample size. Very frequently, the sample size for a particular measure is even smaller if the interviewee cannot answer the question due to a lack of information on that item. One or two good or bad responses can easily skew the monthly averages. In April, there were 11 interviews, and 10 in May.

The comparison chart below compares the monthly and 12-month average scores against Pinnacle’s national average and best in class. 13 of the measures exceeded “best in class.” Dining service, quality of food and laundry services fell well below the national average. In the 12-month averages, only one measure, activities, exceeded “best in class,” which would indicate an overall positive trend for most of these measures.



The Pinnacle charts in the following pages provide monthly scores through May 2020. Except for dining and laundry, all measures are trending higher. Keep in mind that these are interviews with family members. Clearly, the scores indicate that the staff is doing a great job, not only with care but also with family communication despite the no visitor policy/

### Pinnacle Survey – Through May 2020





Laundry continues to be a sore spot. Aramark has not been responsive and the lost personal laundry issue has not yet been resolved.

*CMS Nursing Home Compare Summary  
 CMS Data Update as of June 24, 2020*

The following table summarizes DeKalb’s current five-star rating with a comparison to the three other facilities in DeKalb. The overall rating is determined using the health inspection as the base. One star is added to the health inspection score if the staffing rating is four or five stars. A second additional star is added for a five-star quality measure rating.

**CMS Nursing Home Compare – Five Star Ratings for Area Facilities**

	DEKALB COUNTY REHAB & NURSING	OAK CREST	PINE ACRES REHAB & LIVING CTR	BETHANY REHAB & HCC
<b>Overall Rating</b>	Rating: 2 out of 5 Below Average	Rating: 5 out of 5 Much Above Average	Rating: 2 out of 5 Below Average	Rating: 4 out of 5 Above Average
<b>Health Inspection</b>	Rating: 1 out of 5 Much Below Average	Rating: 5 out of 5 Much Above Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average
<b>Staffing</b>	Rating: 5 out of 5 Much Above Average	Not Available	Rating: 4 out of 5 Above Average	Rating: 4 out of 5 Above Average
<b>Quality Measures</b>	Rating: 4 out of 5 Above Average	Rating: 5 out of 5 Much Above Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average
<b>Number of Certified Beds</b>	190	18	119	90
<b>Participation: (Medicare/Medicaid)</b>	Medicare and Medicaid	Medicare	Medicare and Medicaid	Medicare and Medicaid
<b>Ownership</b>	Government - County	Non profit - Corporation	For profit - Corporation	For profit - Corporation

There are no changes to any ratings from the May management report.

## CMS Quality Measures

The following two tables restate the quality measure information that is provided on the Nursing Home Compare website. The quality measures are divided into two categories, short-stay residents and long-stay residents. The short-stay residents are Medicare residents. The long-stay residents include Medicaid and private pay residents. Generally speaking, higher star ratings go to facilities whose measures are better than the national average. Most measures require lower figures. But some, such as flu shots, require a higher percentage for a better rating.

Ratings for the quality measures are based on performance on 15 of the QMs, nine long-stay measures and six short-stay measures which are highlighted. DeKalb's overall quality measure rating is 4 stars out of a possible 5. The short-stay rating is 4 stars. The long-stay rating is 3 stars. None of the ratings have changed since the March management report. Due to COVID-19, CMS waived the requirements for submitting quality information to CMS. All quality measure data is based on 4<sup>th</sup> quarter 2019 resident information.

### Short-Stay Resident Quality Measures

Short-Stay Residents - Overall Rating	4 Stars		
	DeKalb	Illinois Average	National Average
Percentage of short-stay residents who were re-hospitalized after a nursing home admission. <i>Lower percentages are better.</i>	17.10%	23.40%	22.00%
Percentage of short-stay residents who have had an outpatient emergency department visit. <i>Lower percentages are better.</i>	12.70%	10.50%	10.60%
Percentage of short-stay residents who got antipsychotic medication for the first time. <i>Lower percentages are better.</i>	0.80%	2.00%	1.80%
Percentage of SNF residents with pressure ulcers that are new or worsened. <i>Lower percentages are better.</i>	1.10%	1.50%	1.40%
Percentage of short-stay residents who improved in their ability to move around on their own. <i>Higher percentages are better.</i>	79.70%	63.00%	68.00%
Percentage of short-stay residents who needed and got a flu shot for the current flu season. <i>Higher percentages are better.</i>	95.80%	74.10%	82.90%
Percentage of short-stay residents who needed and got a vaccine to prevent pneumonia. <i>Higher percentages are better.</i>	91.30%	74.70%	83.80%
Percentage of SNF residents who experience one or more falls with major injury during their SNF stay. <i>Lower percentages are better.</i>	1.00%	NOT AVAILABLE	90.00%
Percentage of SNF residents whose functional abilities were assessed and functional goals were included in their treatment plan. <i>Higher percentages are better.</i>	99.50%	NOT AVAILABLE	98.60%
Rate of successful return to home and community from a SNF. <i>Higher rates are better.</i>	Worse than the National Rate	NOT AVAILABLE	49.20%
Rate of potentially preventable hospital readmissions 30 days after discharge from a SNF. <i>Lower rates are better.</i>	No Different than the National Rate	NOT AVAILABLE	7.30%
Medicare Spending Per Beneficiary (MSPB) for residents in SNFs. <i>Displayed as a ratio.</i>	1.01	NOT AVAILABLE	1.01

## Long-Stay Resident Quality Measures

Long-Stay Residents - Overall Rating	3 Stars		
	DeKalb	Illinois Average	National Average
<b>Number of hospitalizations per 1,000 long-stay resident days.</b>	2.46	1.82	1.72
<i>Lower numbers are better.</i>			
<b>Number of outpatient emergency department visits per 1,000 long-stay resident days.</b>	1.02	1	0.95
<i>Lower numbers are better.</i>			
<b>Percentage of long-stay residents who got an antipsychotic medication.</b>	12.40%	18.30%	14.20%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay residents experiencing one or more falls with major injury.</b>	4.90%	3.20%	3.40%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay high-risk residents with pressure ulcers.</b>	7.70%	7.60%	7.30%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay residents with a urinary tract infection.</b>	6.50%	3.00%	2.60%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay residents who have or had a catheter inserted and left in their bladder.</b>	2.60%	2.00%	1.80%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay residents whose ability to move independently worsened.</b>	9.80%	15.80%	17.10%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay residents whose need for help with daily activities has increased.</b>	11.80%	13.80%	14.50%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay residents who needed and got a flu shot for the current flu season.</b>	99.40%	93.70%	96.00%
<i>Higher percentages are better.</i>			
<b>Percentage of long-stay residents who needed and got a vaccine to prevent pneumonia.</b>	97.50%	89.30%	93.90%
<i>Higher percentages are better.</i>			
<b>Percentage of long-stay residents who were physically restrained.</b>	0.00%	0.20%	0.20%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay low-risk residents who lose control of their bowels or bladder.</b>	41.70%	46.20%	48.40%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay residents who lose too much weight.</b>	4.00%	6.20%	5.50%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay residents who have symptoms of depression.</b>	4.20%	21.70%	5.10%
<i>Lower percentages are better.</i>			
<b>Percentage of long-stay residents who got an antianxiety or hypnotic medication.</b>	21.90%	19.50%	19.70%
<i>Lower percentages are better.</i>			

## **Compliance Report**

Compliance activities continue to take a temporary backseat during this active COVID period. Maggie continues to focus on COVID related clinical matters.

### **Construction Update – As of 6/26/2020**

#### *Transitional Care unit*

- Painting
- Register install and piping
- Lighting install
- Ceiling grid and start border install
- Ceramic tile install
- Casework and wall protection
- Start flooring

#### *Activity Center*

- Lighting install
- Register install and piping
- Wall protection
- Casework
- Flooring
- Serving kitchen flooring

#### *Interiors*

- Lobby casework
- Lobby cultured stone veneer
- Lobby flooring
- Lobby wall protection
- Lobby paint
- Install interior vestibule storefront frame
- Dining 251 remodel

### Upcoming Work

#### *Transitional Care Unit*

- Start canopy sheeting and roofing
- Painting
- Lighting install
- Ceiling grid and border install
- Finish ceramic tile install
- Casework and wall protection
- Start headwall installation
- Flooring
- Install doors and hardware

### *Activity Center*

- Install projector screen
- Finish wall protection
- Finish casework
- Flooring
- Install bathroom accessories
- Install doors and hardware

### *Interiors*

- Finish lobby cultured stone veneer
- Finish lobby wall protection
- Continue lobby paint
- Install interior vestibule storefront frame
- Complete and turn over dining 251

## **Administrator's Report**

### Personnel

Maggie Niemi, RN, Compliance Officer, has stepped up to the additional challenges of the Education department. As a competent Infection Preventionist and Nursing Home Administrator, Maggie has worked successfully balancing her duties and assisting Steve and Amy Larson, DON, with the myriad of COVID-related items. As the lead screener for the health of residents and staff, she meets weekly with a COVID Quality Assurance Performance Improvement (QAPI) team consisting of Steve Duchene, Amy Larson, and Heather Penniman (ADON).

Diedre Beausoleil, Marketing and Admissions in the Social Services Department announced that she is expecting a child at the end of October. She plans to return to work after her maternity leave period. Social Service Director Stephanie Motomura is learning Diedra's job so that she can transition to admissions and marketing while Diedre is out. Social Services is a small, tight unit and the team members are ready for the challenges.

Rachell Wicke RN, Manager of CVS Special Care Dementia Unit continues to mature as a very good manager. She took over the day-to-day programs about three months ago after working on the unit as a staff nurse for more than a year.

### COVID-19

As you know, DCRNC was reviewed (Non-Survey) for Infection Control practices by an IDPH "Rapid Response Team". As near as we can determine, this team of one nurse and several C.N.A.s came on Saturday, May 16 to review our isolation procedures, health screening protocol, and PPE supply levels. We never received a follow-up from this team.

On June 3, an IDPH COVID 19 Infection Control Focused Survey was conducted. Because we did not screen the two heavily-PPE outfitted surveyors, we were cited for failure to screen visitors. The DPH accepted our Plan of Correction and an Informal Dispute Resolution notice was submitted to have the citation removed or reduced in scope/severity.

We mass-tested our resident population and staff on May 26, June 6, and Monday June 29. Test results were negative for all residents and staff – no positive cases. This officially closes out our outbreak. We will still need to test our staff on a weekly basis using commercial testing laboratories. The best arrangement is through Northwestern Medical Lab at Central DuPage Hospital. We are working out the procedures.

It has been 16 weeks since the lock-down. Everyone resident is in need of hair care. A plan was approved by the Health Department to bring back the Salon workers and the salon opened Monday, June 29th.

With the last round of negative testing, we will be ready to start up limited, scheduled outdoor visitations for the residents and families sometime starting July 8th. Visits will be conducted outside the entrance to the Multi Purpose Room entrance.

Resident health, staffing levels and supply levels are now reported daily to the CDC National Healthcare Safety Network (NHSN) as required by CMS.

Supply burn-rate is still calculated daily and given to the health department on a weekly basis. This is now required and was promulgated from Illinois Emergency Management Agency.

### Construction

Furniture, Fixtures & Equipment businesses are starting to open up and I am working with Direct Supply to determine our needs.

Taking advantage of very low visitation, construction has moved along with the main entrance Canopy, front entranceway, lobby and reception area. The entrance will be closed completely for about 2 weeks starting July 6 to re-make the front doorway entrance and transom space. The entrance to the facility is moved to the MPR entrance.

### Other

We are experiencing an uptick in CNA recruitment however CNA open positions are still a focus of our attention. We have re-engaged with Kishwaukee College to start up a CNA training partnership in the fall. We are also reaching out to Aurora University for the nursing program.

## **Strategies Moving Forward**

These strategies were provided back in May and remain unchanged.

- Preventing the introduction of COVID infections into the building continues to be the top priority. Monitoring employees and all necessary visitors including construction employees for potential COVID exposure and potential infection. An employee surveillance testing program is being developed.
- All efforts continue to increase census. DCRNC remains open to admissions and the use of B South rooms to quarantine new admissions will continue.
- Expense reduction efforts continue to focus on shifting the mix of agency to employee clinical staff. CNA hires remain a high priority.
- A new Medicaid rate methodology based on quality measures and staffing is being discussed by the nursing home associations and HFS. This rate methodology or similar version would increase DCRNC's Medicaid rate, possibly a substantial increase. Any change is not anticipated until Spring of 2021.

If you have any questions, please call me at 314-394-2222, x21 or email me directly at [stg@healthcareperformance.com](mailto:stg@healthcareperformance.com).

04/30/20

Dekalb County Rehab and Nursing Center  
Actual vs Budget Statement of Operations

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
<b>Gross Revenue</b>						
<b>Medicare A Revenue</b>						
C. Allow. Medicare-A	7,089.82	(2,595.00)	9,684.82	78,531.72	(10,380.00)	88,911.72
Pmt Reduction MC A	(5,090.44)	(6,177.00)	1,086.56	(20,210.84)	(24,708.00)	4,497.16
Snf-Medicare A	88,946.00	138,667.00	(49,721.00)	430,062.00	554,664.00	(124,602.00)
P/T Medicare A	47,167.10	77,696.00	(30,528.90)	203,563.45	310,784.00	(107,220.55)
S/T Medicare A	15,424.20	28,849.00	(13,424.80)	62,793.16	115,396.00	(52,602.84)
O/T Medicare A	42,381.70	74,309.00	(31,927.30)	186,629.23	297,236.00	(110,606.77)
M/S Medicare A	560.07	1,117.00	(556.93)	2,720.16	4,468.00	(1,747.84)
Pharmacy Medicare A	12,183.65	15,904.00	(3,720.35)	69,873.94	63,616.00	6,257.94
Oxygen Medicare A	2,537.58	2,482.00	55.58	8,322.75	9,928.00	(1,605.25)
Lab Test Medicare A	1,581.19	1,476.00	105.19	6,945.33	5,904.00	1,041.33
Xray Medicare A	412.31	909.00	(496.69)	4,406.52	3,636.00	770.52
Secure Care M/C A				39.75		39.75
Incontinency Medicare A	3,150.00	2,627.00	523.00	8,168.42	10,508.00	(2,339.58)
Add'l Nursing- Iso, Neb, Or Gluco - MC A	2,318.95	2,277.00	41.95	10,613.06	9,108.00	1,505.06
<b>Total Medicare A Revenue</b>	<b>218,662.13</b>	<b>337,541.00</b>	<b>(118,878.87)</b>	<b>1,052,458.65</b>	<b>1,350,160.00</b>	<b>(297,701.35)</b>
<b>Medicare B Revenue</b>						
C. Allow. Medicare-B	(7,600.74)	(6,884.00)	(716.74)	(33,323.08)	(27,536.00)	(5,787.08)
Pmt Reduction MC B	(278.58)	(116.00)	(162.58)	(952.58)	(464.00)	(488.58)
P/T Medicare B	6,773.85	5,727.00	1,046.85	29,523.15	22,908.00	6,615.15
S/T Medicare B	4,003.45	899.00	3,104.45	10,956.55	3,596.00	7,360.55
O/T Medicare B	3,831.80	4,935.00	(1,103.20)	21,799.77	19,740.00	2,059.77
M/S Medicare B	885.56	743.00	142.56	3,456.63	2,972.00	484.63
Pharmacy Medicare B	2,043.53	529.00	1,514.53	4,216.92	2,116.00	2,100.92
<b>Total Medicare B Revenue</b>	<b>9,658.87</b>	<b>5,833.00</b>	<b>3,825.87</b>	<b>35,677.36</b>	<b>23,332.00</b>	<b>12,345.36</b>
<b>Medicaid Revenue</b>						
C. Allow. Medicaid IPA	(87,226.51)	(342,421.00)	255,194.49	(376,960.80)	(1,369,684.00)	992,723.20
Snf-Medicaid (Ipa)		3,000.00	(3,000.00)		12,000.00	(12,000.00)
Icf-Medicaid (Ipa)	519,782.00	860,763.00	(340,981.00)	2,128,262.00	3,443,052.00	(1,314,790.00)
M/S Medicaid (Ipa)	366.85		366.85	1,523.60		1,523.60
Oxygen Medicaid (Ipa)	5,478.96	2,000.00	3,478.96	25,170.87	8,000.00	17,170.87
Secure Care Medicaid (Ipa)	79.50	450.00	(370.50)	357.75	1,800.00	(1,442.25)
Incontinency Medicaid (Ipa)	28,537.00	30,000.00	(1,463.00)	112,585.79	120,000.00	(7,414.21)
Add'l Nursing-Iso,Neb, Or Gluco - IPA	6,021.70	20,000.00	(13,978.30)	27,888.95	80,000.00	(52,111.05)
<b>Total Medicaid Revenue</b>	<b>473,039.50</b>	<b>573,792.00</b>	<b>(100,752.50)</b>	<b>1,918,828.16</b>	<b>2,295,168.00</b>	<b>(376,339.84)</b>
<b>Private Revenue</b>						
C. Allow.	(3,486.95)	(2,312.00)	(1,174.95)	(14,542.91)	(9,248.00)	(5,294.91)
Snf-Private		4,188.00	(4,188.00)	221.00	16,752.00	(16,531.00)
Icf-Private	382,189.89	416,314.00	(34,124.11)	1,626,814.39	1,665,256.00	(38,441.61)
P/T Private		573.00	(573.00)		2,292.00	(2,292.00)
S/T Private		21.00	(21.00)		84.00	(84.00)
O/T Private		16.00	(16.00)		63.00	(63.00)
M/S Private	292.81	352.00	(59.19)	1,198.48	1,407.00	(208.52)
Pharmacy Private		30.00	(30.00)		120.00	(120.00)
Oxygen Private	6,473.11	3,528.00	2,947.11	25,264.91	14,104.00	11,160.91
Secure Care Private	119.25	248.00	(128.75)	357.75	992.00	(634.25)
Incontinency Private	16,350.00	16,091.00	259.00	68,409.74	64,364.00	4,045.74
Add'l Nursing-Iso,Neb, Or Gluco - Private Pay	6,408.75	7,083.00	(674.25)	26,611.25	28,332.00	(1,720.75)
<b>Total Private Revenue</b>	<b>408,346.86</b>	<b>446,130.00</b>	<b>(37,783.14)</b>	<b>1,734,334.61</b>	<b>1,784,518.00</b>	<b>(50,183.39)</b>

**Dekalb County Rehab and Nursing Center  
Actual vs Budget Statement of Operations**

04/30/20

2

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
<b>Other Revenue</b>						
CARES Act Relief Fund	314,117.59		314,117.59	314,117.59		314,117.59
IGT Adjusted Revenue	17,125.38	12,625.00	4,500.38	64,062.54	50,500.00	13,562.54
Township Cont.	8,139.50	10,417.00	(2,277.50)	35,994.50	41,668.00	(5,673.50)
Private Pay For Medicaid Conversion		(3,333.00)	3,333.00		(13,332.00)	13,332.00
Interest	5,436.01	4,167.00	1,269.01	21,355.54	16,667.00	4,688.54
Employee Meals	4.00	125.00	(121.00)	144.00	500.00	(356.00)
W/C Salaries Reimbursement		833.00	(833.00)		3,332.00	(3,332.00)
Donations		1,667.00	(1,667.00)	2,983.00	6,668.00	(3,685.00)
Miscellaneous	989.40	625.00	364.40	1,928.39	2,500.00	(571.61)
<b>Total Other Revenue</b>	<b>345,811.88</b>	<b>27,126.00</b>	<b>318,685.88</b>	<b>440,585.56</b>	<b>108,503.00</b>	<b>332,082.56</b>
<b>Total Revenue</b>	<b>1,455,519.24</b>	<b>1,390,422.00</b>	<b>65,097.24</b>	<b>5,181,884.34</b>	<b>5,561,681.00</b>	<b>(379,796.66)</b>
<b>Operating Expenses</b>						
<b>Rehab Expense</b>						
Rehab Salaries	18,620.04	16,766.00	(1,854.04)	69,626.10	67,065.00	(2,561.10)
Rehab Professional Services	927.73	750.00	(177.73)	3,583.24	3,000.00	(583.24)
Rehab Physical Therapy	16,464.95	28,683.00	12,218.05	73,205.39	114,732.00	41,526.61
Rehab Occupational Therapy	13,532.83	22,917.00	9,384.17	64,440.91	91,668.00	27,227.09
Rehab Speech Therapy	7,798.35	7,625.00	(173.35)	25,151.34	30,500.00	5,348.66
Rehab Respiratory Therapy	7,452.50	9,200.00	1,747.50	32,355.71	36,800.00	4,444.29
Rehab Medical Supplies Billable		1,275.00	1,275.00		5,100.00	5,100.00
Rehab Supplies	185.49		(185.49)	4,385.24		(4,385.24)
<b>Total Rehab Expense</b>	<b>64,981.89</b>	<b>87,216.00</b>	<b>22,234.11</b>	<b>272,747.93</b>	<b>348,865.00</b>	<b>76,117.07</b>
<b>Social Service Expense</b>						
Social Service Salaries	13,926.78	14,608.00	681.22	56,999.22	58,432.00	1,432.78
Marketing/Public Relations		833.00	833.00	822.30	3,332.00	2,509.70
Social Service Professional Service		84.00	84.00		335.00	335.00
Social Service Transports\Outings	63.00	250.00	187.00	459.00	1,000.00	541.00
<b>Total Social Service Expense</b>	<b>13,989.78</b>	<b>15,775.00</b>	<b>1,785.22</b>	<b>58,280.52</b>	<b>63,099.00</b>	<b>4,818.48</b>
<b>Activities Expense</b>						
Activities Salaries	12,005.69	11,667.00	(338.69)	43,174.83	46,668.00	3,493.17
Activities Professional Services				69.00		(69.00)
Activities Christmas Party Expenses				1,946.26	1,250.00	(696.26)
Activities Transports\Outings		125.00	125.00	62.43	500.00	437.57
Activities Resident Entertainment		1,000.00	1,000.00	1,495.00	4,000.00	2,505.00
Activities Supplies	101.21	500.00	398.79	866.01	2,000.00	1,133.99
Ice Cream Parlor Expenses		8.00	8.00		32.00	32.00
<b>Total Activities Expense</b>	<b>12,106.90</b>	<b>13,300.00</b>	<b>1,193.10</b>	<b>47,613.53</b>	<b>54,450.00</b>	<b>6,836.47</b>
<b>Dietary Expense</b>						
Dietary Salaries	57,353.94	69,342.00	11,988.06	225,717.97	277,368.00	51,650.03
Dietary Professional Services	3,126.00	3,942.00	816.00	11,605.70	15,768.00	4,162.30
Dietary Kitchen Supplies	1,252.70	2,500.00	1,247.30	12,427.34	10,000.00	(2,427.34)
Dietary Chemicals	1,610.39	1,667.00	56.61	8,184.14	6,668.00	(1,516.14)
Dietary Groceries	29,674.37	35,416.00	5,741.63	131,578.15	141,665.00	10,086.85
Dietary Supplements	4,033.78	3,334.00	(699.78)	18,570.21	13,335.00	(5,235.21)
<b>Total Dietary Expense</b>	<b>97,051.18</b>	<b>116,201.00</b>	<b>19,149.82</b>	<b>408,083.51</b>	<b>464,804.00</b>	<b>56,720.49</b>
<b>Nursing Expense</b>						
Nursing Equipment Rental	2,343.80	3,750.00	1,406.20	8,783.44	15,000.00	6,216.56
Nursing Professional Services	1,290.00	12,500.00	11,210.00	4,927.00	50,000.00	45,073.00

**Dekalb County Rehab and Nursing Center  
Actual vs Budget Statement of Operations**

04/30/20

3

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Nursing Cna Outside Registry	158,715.74	58,333.00	(100,382.74)	765,005.49	233,332.00	(531,673.49)
RN Outside Registry	29,547.36	7,083.00	(22,464.36)	125,211.89	28,332.00	(96,879.89)
LPN Outside Registry	39,441.79	8,334.00	(31,107.79)	161,884.78	33,335.00	(128,549.78)
Incontinence Supplies	5,657.20	6,000.00	342.80	19,357.11	24,000.00	4,642.89
Nursing Drugs-Medicare	11,232.03	18,166.00	6,933.97	64,683.52	72,665.00	7,981.48
Nursing Pharmacy Consultant	1,261.50	1,584.00	322.50	5,339.50	6,335.00	995.50
Nursing Dental Consultant		75.00	75.00		300.00	300.00
Nursing Utilization Review	400.00	416.00	16.00	1,600.00	1,665.00	65.00
Nursing Supplies	19,227.83	18,334.00	(893.83)	68,411.50	73,335.00	4,923.50
Nursing Medical Supplies Billable	3,493.94	5,416.00	1,922.06	18,880.17	21,665.00	2,784.83
Lab Fees	1,935.24	1,666.00	(269.24)	8,005.67	6,665.00	(1,340.67)
AMBULANCE FEES		250.00	250.00	744.00	1,000.00	256.00
Xray Fee	1,412.88	834.00	(578.88)	2,799.35	3,335.00	535.65
<b>Total Nursing Expense</b>	<b>275,959.31</b>	<b>142,741.00</b>	<b>(133,218.31)</b>	<b>1,255,633.42</b>	<b>570,964.00</b>	<b>(684,669.42)</b>
<b>Nursing Salaries</b>						
R.N. Non-Cert. Salaries	114,666.99	128,658.00	13,991.01	433,517.23	514,632.00	81,114.77
L.P.N. Non-Cert. Salaries	7,714.46	19,783.00	12,068.54	36,278.59	79,132.00	42,853.41
N.A. Non-Cert. Salaries	88,940.45	135,883.00	46,942.55	282,926.89	543,532.00	260,605.11
R.N. Cert. Salaries	13,831.67	10,100.00	(3,731.67)	55,167.07	40,400.00	(14,767.07)
Nursing Admin. Salaries	80,621.83	72,633.00	(7,988.83)	302,670.88	290,532.00	(12,138.88)
<b>Total Nursing Salaries</b>	<b>305,775.40</b>	<b>367,057.00</b>	<b>61,281.60</b>	<b>1,110,560.66</b>	<b>1,468,228.00</b>	<b>357,667.34</b>
<b>Total This Department</b>	<b>581,734.71</b>	<b>509,798.00</b>	<b>(71,936.71)</b>	<b>2,366,194.08</b>	<b>2,039,192.00</b>	<b>(327,002.08)</b>
<b>Special Care Expense</b>						
Special Care Salaries	55,533.31	66,909.00	11,375.69	212,247.48	267,634.00	55,386.52
Special Care Outings		42.00	42.00		167.00	167.00
Special Care - Resident Entertainment		166.00	166.00	415.00	665.00	250.00
Special Care Technical Supplies	178.60	417.00	238.40	1,105.16	1,668.00	562.84
<b>Total Special Care Expense</b>	<b>55,711.91</b>	<b>67,534.00</b>	<b>11,822.09</b>	<b>213,767.64</b>	<b>270,134.00</b>	<b>56,366.36</b>
<b>Env. Expense</b>						
Env. Salaries	21,997.74	39,333.00	17,335.26	94,944.89	157,332.00	62,387.11
Env. Commercial Services	40,014.03	22,458.00	(17,556.03)	169,347.11	89,832.00	(79,515.11)
Env. Janitorial Supplies	7,194.88	5,000.00	(2,194.88)	19,336.51	20,000.00	663.49
Env. Laundry Supplies	211.50	1,250.00	1,038.50	2,106.81	5,000.00	2,893.19
Env. Linens		42.00	42.00		168.00	168.00
<b>Total Env. Expense</b>	<b>69,418.15</b>	<b>68,083.00</b>	<b>(1,335.15)</b>	<b>285,735.32</b>	<b>272,332.00</b>	<b>(13,403.32)</b>
<b>Maintenance Expense</b>						
Maintenance Salaries	11,442.54	11,433.00	(9.54)	46,487.72	45,732.00	(755.72)
Maintenance Equipment		2,083.00	2,083.00	1,660.39	8,332.00	6,671.61
Maintenance Vehicles		167.00	167.00		668.00	668.00
Maintenance Building	4,551.17	4,166.00	(385.17)	10,504.31	16,666.00	6,161.69
Maintenance Rental	92.70	125.00	32.30	371.34	500.00	128.66
Maintenance Utilities	26,033.12	25,834.00	(199.12)	93,682.72	103,334.00	9,651.28
Maint. Commercial Services	3,537.03	3,333.00	(204.03)	14,230.15	13,332.00	(898.15)
Maintenance Fuel	58.54	159.00	100.46	530.54	635.00	104.46
Maintenance Parts & Supplies	6,174.04	5,666.00	(508.04)	25,505.19	22,665.00	(2,840.19)
<b>Total Maintenance Expense</b>	<b>51,889.14</b>	<b>52,966.00</b>	<b>1,076.86</b>	<b>192,972.36</b>	<b>211,864.00</b>	<b>18,891.64</b>
<b>Admin. Expense</b>						
Admin. Salaries	28,574.62	28,725.00	150.38	114,385.88	114,900.00	514.12
Admin. FICA (Social Security)	38,002.58	45,108.00	7,105.42	142,298.09	180,432.00	38,133.91
Admin. IMRF (State Retirement)	47,418.73	44,850.00	(2,568.73)	178,430.11	179,400.00	969.89
Admin. Health Insurance	92,660.76	116,642.00	23,981.24	370,172.55	466,568.00	96,395.45

04/30/20

**Dekalb County Rehab and Nursing Center**  
**Actual vs Budget Statement of Operations**

4

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Admin. Life Insurance	762.39	833.00	70.61	2,955.00	3,332.00	377.00
Admin. Health Savings Account	700.00	1,000.00	300.00	2,800.00	4,000.00	1,200.00
Admin. Unemployment Insurance	1,938.31	4,042.00	2,103.69	12,796.29	16,168.00	3,371.71
Admin. Uniform Allowance	1,800.00	2,375.00	575.00	7,200.00	9,500.00	2,300.00
NH Expansion Loan Interest	26,875.00	12,500.00	(14,375.00)	81,167.09	50,000.00	(31,167.09)
School Of Instruction		250.00	250.00	2,300.30	1,000.00	(1,300.30)
Travel Seminars		33.00	33.00		132.00	132.00
Mileage-Employee	74.18	250.00	175.82	427.92	1,000.00	572.08
Memberships, Dues, Subscriptions, Fees	2,425.71	1,667.00	(758.71)	7,417.65	6,668.00	(749.65)
Public Notices	4,647.59	417.00	(4,230.59)	17,292.72	1,668.00	(15,624.72)
Comm. Relations	172.50	416.00	243.50	621.95	1,665.00	1,043.05
Maintenance Software	5,152.46	3,334.00	(1,818.46)	16,383.68	13,335.00	(3,048.68)
Maintenance Equipment		25.00	25.00		100.00	100.00
Equipment Rental	1,087.47	1,000.00	(87.47)	4,349.88	4,000.00	(349.88)
Telephone	1,382.97	2,750.00	1,367.03	5,849.46	11,000.00	5,150.54
Professional Services	40,680.02	33,333.00	(7,347.02)	169,656.49	133,333.00	(36,323.49)
Department Chargeback	12,479.99	13,433.00	953.01	49,927.99	53,732.00	3,804.01
Background Check - Police	436.00	500.00	64.00	1,584.00	2,000.00	416.00
Insurance Premiums	2,475.00	2,567.00	92.00	9,902.00	10,268.00	366.00
Liability Insurance	850.00	834.00	(16.00)	3,200.00	3,335.00	135.00
W/C Medical	312.99	5,000.00	4,687.01	4,754.98	20,000.00	15,245.02
W/C Salaries		1,666.00	1,666.00		6,665.00	6,665.00
W/C Settlements		834.00	834.00		3,335.00	3,335.00
State Provider Fee	32,976.00	37,500.00	4,524.00	137,232.00	150,000.00	12,768.00
Medical Expense	280.00	500.00	220.00	1,690.00	2,000.00	310.00
Disaster Assistance	9,667.85		(9,667.85)	25,475.20		(25,475.20)
Office Supplies	3,894.19	3,167.00	(727.19)	14,405.48	12,668.00	(1,737.48)
Postage	482.00	583.00	101.00	1,992.77	2,332.00	339.23
Copies In-House		166.00	166.00	591.01	665.00	73.99
Education Supplies	1,178.27	1,667.00	488.73	4,713.05	6,668.00	1,954.95
Books & Videos		16.00	16.00		65.00	65.00
Miscellaneous	(350.00)	291.00	641.00	1,289.99	1,165.00	(124.99)
<b>Total Admin. Expense</b>	<b>359,037.58</b>	<b>368,274.00</b>	<b>9,236.42</b>	<b>1,393,263.53</b>	<b>1,473,099.00</b>	<b>79,835.47</b>
<b>Cap. Costs</b>						
Depreciation	48,816.02	48,500.00	(316.02)	196,163.41	194,000.00	(2,163.41)
Loss On Bad Debt	(754.47)	4,167.00	4,921.47	(2,845.22)	16,668.00	19,513.22
<b>Total Cap. Costs</b>	<b>48,061.55</b>	<b>52,667.00</b>	<b>4,605.45</b>	<b>193,318.19</b>	<b>210,668.00</b>	<b>17,349.81</b>
<b>Total Expenses</b>	<b>1,353,982.79</b>	<b>1,351,814.00</b>	<b>(2,168.79)</b>	<b>5,431,976.61</b>	<b>5,408,507.00</b>	<b>(23,469.61)</b>
<b>Net Operating Income</b>	<b>101,536.45</b>	<b>38,608.00</b>	<b>62,928.45</b>	<b>(250,092.27)</b>	<b>153,174.00</b>	<b>(403,266.27)</b>
<b>NonOperatingExpense</b>						
<b>Cap. Costs</b>						
Furnishings And Fixtures		25,000.00	25,000.00		100,000.00	100,000.00
<b>Total Cap. Costs</b>		<b>25,000.00</b>	<b>25,000.00</b>		<b>100,000.00</b>	<b>100,000.00</b>
<b>Net Income (Loss)</b>	<b>101,536.45</b>	<b>13,608.00</b>	<b>87,928.45</b>	<b>(250,092.27)</b>	<b>53,174.00</b>	<b>(303,266.27)</b>

Dekalb County Rehab and Nursing Center  
Historical Statement of Operations

04/30/20

1

Description	05/19	06/19	07/19	08/19	09/19	10/19	11/19	12/19	01/20	02/20	03/20	04/20	Total
<b>Gross Revenue</b>													
<b>Medicare A Revenue</b>													
C. Allow. Medicare-A	(27,848)	16,206	(132,798)	(5,053)	3,100	(10,120)	17,203	23,029	19,422	27,238	24,782	7,090	(37,748)
Pmt Reduction MC A	(5,082)	(8,239)	(5,162)	(1,454)	(2,492)	(4,897)	(3,229)	(3,909)	(6,030)	(4,395)	(4,695)	(5,090)	(54,674)
Snf-Medicare A	124,452	68,770	68,880	78,940	91,564	82,900	102,310	155,248	117,827	124,234	99,055	88,946	1,203,126
P/T Medicare A	92,163	36,717	37,297	48,037	49,740	51,316	51,494	50,648	54,124	54,917	47,355	47,167	620,975
S/T Medicare A	31,115	16,956	15,010	22,682	13,898	15,091	23,252	15,875	19,554	17,013	10,802	15,424	216,671
O/T Medicare A	82,346	34,660	40,720	47,580	55,862	48,571	51,968	46,254	52,196	48,869	43,182	42,382	594,591
M/S Medicare A	198	218	371	333	604	667	262	196	898	862	400	560	5,569
Pharmacy Medicare A	15,767	9,173	9,721	10,350	11,390	11,843	13,734	13,503	19,435	23,439	14,816	12,184	165,355
Oxygen Medicare A	879	1,672	365	615	1,403	2,432	1,429	1,393	2,110	2,144	1,532	2,538	18,512
Lab Test Medicare A	1,498	740	767	764	1,696	1,329	836	981	3,195	1,142	1,027	1,581	15,557
Xray Medicare A	2,131	594	322	710	999	2,849	826	1,141	998	1,808	1,188	412	13,979
Secure Care M/C A	8	(8)	(1)							40			40
Incontinency Medicare A	2,661	140	584	100	300	995	1,163	825	1,918	1,900	1,200	3,150	14,936
Add'l Nursing- Iso, Neb, Or Gluco - M	1,950	685	928	1,406	1,567	1,364	875	1,151	1,959	3,313	3,022	2,319	20,538
<b>Total Medicare A Revenue</b>	<b>322,238</b>	<b>178,284</b>	<b>37,006</b>	<b>205,011</b>	<b>229,630</b>	<b>204,340</b>	<b>262,124</b>	<b>306,335</b>	<b>287,606</b>	<b>302,523</b>	<b>243,667</b>	<b>218,662</b>	<b>2,797,426</b>
<b>Medicare B Revenue</b>													
C. Allow. Medicare-B	(11,668)	(5,984)	(6,027)	(11,861)	(7,768)	(6,101)	(5,786)	(5,544)	(4,999)	(12,085)	(8,638)	(7,601)	(94,061)
Pmt Reduction MC B	(91)	(145)	(33)	(172)	(161)	(309)	(80)	(359)	(401)	(122)	(151)	(279)	(2,301)
P/T Medicare B	5,645	6,774	7,023	11,706	6,237	5,462	5,323	5,228	3,898	10,911	7,940	6,774	82,922
S/T Medicare B	8,246	1,670	2,112	3,776	3,216	1,298	3,778	3,931	3,082	2,800	1,071	4,003	38,984
O/T Medicare B	6,457	3,266	2,438	7,318	5,541	5,252	2,024	2,842	1,640	8,874	7,454	3,832	56,938
M/S Medicare B	845	778	1,489	1,575	913	1,176	895	347	557	858	1,156	886	11,476
Pharmacy Medicare B				724	519	2,066	1,471	703	329	1,010	834	2,044	9,700
<b>Total Medicare B Revenue</b>	<b>9,435</b>	<b>6,359</b>	<b>7,004</b>	<b>13,066</b>	<b>8,497</b>	<b>8,845</b>	<b>7,625</b>	<b>7,149</b>	<b>4,105</b>	<b>12,247</b>	<b>9,666</b>	<b>9,659</b>	<b>103,657</b>
<b>Medicaid Revenue</b>													
C. Allow. Medicaid IPA	(258,389)	(233,897)	(78,192)	(158,299)	(244,611)	(186,634)	(71,791)	(103,079)	(119,794)	(86,839)	(83,101)	(87,227)	(1,711,854)
Snf-Medicaid (Ipa)	14,500	15,000											29,500
Icf-Medicaid (Ipa)	573,942	553,110	726,382	671,785	922,923	824,183	679,014	607,963	565,964	525,142	517,374	519,782	7,687,564
P/t - IPA		(252)											(252)
S/T - IPA	11												11
M/S Medicaid (Ipa)	662	475	511	486	690	889	286	159	386	415	356	367	5,681
Oxygen Medicaid (Ipa)	10,675	9,563	9,081	8,779	7,377	30,516	6,112	4,838	8,166	6,064	5,463	5,479	112,109
Secure Care Medicaid (Ipa)	242	(83)	549	159	80	119	907	80	80	119	80	80	2,410
Incontinency Medicaid (Ipa)	35,131	20,941	35,136	32,487	42,745	35,850	36,042	29,706	27,773	27,645	28,630	28,537	380,624
Add'l Nursing-Iso,Neb, Or Gluco - IPa	12,308	8,786	11,005	9,411	12,519	15,572	9,869	9,872	7,901	6,908	7,058	6,022	117,231

**Dekalb County Rehab and Nursing Center  
Historical Statement of Operations**

04/30/20

2

Description	05/19	06/19	07/19	08/19	09/19	10/19	11/19	12/19	01/20	02/20	03/20	04/20	Total
<b>Total Medicaid Revenue</b>	389,082	373,643	704,471	564,807	741,722	720,495	660,439	549,538	490,475	479,454	475,860	473,040	6,623,025
<b>Private Revenue</b>													
C. Allow.	(5,221)	(3,512)	(2,878)	(2,242)	(1,644)	4,268	(3,240)	(3,048)	(3,809)	(3,309)	(3,938)	(3,487)	(32,060)
Snf-Private	(3,500)			3,150	(3,150)		630	3,360	3,315	(3,094)			711
Icf-Private	427,560	434,765	314,945	359,963	130,119	216,869	276,472	86,336	410,424	388,358	445,843	382,190	3,873,843
PIT Private	22												22
MIS Private	700	561	488	685	54	(1,517)	285	464	351	292	263	293	2,919
Oxygen Private	5,262	4,756	4,211	4,770	1,607	(18,660)	3,094	4,245	6,128	5,249	7,415	6,473	34,551
Secure Care Private	125	234	(311)	119	119	159	(708)	80	80	80	80	119	174
Incontinency Private	18,859	8,643	7,414	9,864	(3,069)	3,329	3,070	10,976	18,885	15,688	17,488	16,350	127,498
Add'l Nursing-Iso, Neb, Or Gluco - Priv	7,823	6,992	6,573	6,416	2,991	3,024	6,295	7,046	6,532	6,816	6,854	6,409	73,772
<b>Total Private Revenue</b>	451,630	452,440	330,442	382,726	127,028	207,473	285,899	109,458	441,905	410,079	474,005	408,347	4,081,430
<b>Other Revenue</b>													
CARES Act Relief Fund												314,118	314,118
IGT Adjusted Revenue	53,962	53,576	20,501	13,248	50,623	17,952	18,729	30,640	16,019	15,824	15,094	17,125	323,293
Township Cont.	9,927	9,482	9,850	10,164	10,197	10,158	9,652	9,119	9,284	9,464	9,108	8,140	114,542
Interest	4,942	5,492	5,767	18,504	6,320	9,890	5,530	12,171	2,653	6,646	6,620	5,436	89,970
Employee Meals	100	84	84	74	59	52	108	127	55	54	31	4	832
W/C Salaries Reimbursement	10,676												10,676
Donations	1,130		100	4,379	884	2,400	1,388	3,311	730	150	2,103		16,576
Donations - Fixed Asset								26,533					26,533
Miscellaneous	478	1,187	162	809	951	570	398	589	422	507	10	989	7,070
<b>Total Other Revenue</b>	81,216	69,820	36,463	47,178	69,032	41,022	35,805	82,490	29,163	32,645	32,966	345,812	903,611
<b>Total Revenue</b>	1,253,600	1,080,546	1,115,386	1,212,788	1,175,909	1,182,173	1,251,892	1,054,970	1,253,254	1,236,948	1,236,163	1,455,519	14,509,148
<b>Operating Expenses</b>													
<b>Rehab Expense</b>													
Rehab Salaries	17,733	16,122	16,947	16,713	16,845	16,910	17,023	19,879	17,754	15,794	17,458	18,620	207,798
Rehab Professional Services	941	466	664	811	885	840	645	814	833	805	1,017	928	9,651
Rehab Physical Therapy	22,069	14,051	13,628	18,703	17,691	15,507	18,258	17,016	18,185	21,209	17,346	16,465	210,127
Rehab Occupational Therapy	18,635	10,757	11,361	14,688	17,121	14,093	15,552	14,409	16,401	18,520	15,987	13,533	181,056
Rehab Speech Therapy	9,354	4,856	4,333	6,591	4,379	4,784	6,478	6,825	6,449	5,709	5,195	7,798	72,752
Rehab Respiratory Therapy	9,941	7,783	7,356	9,309		17,036	8,993	9,417	9,091	7,824	7,989	7,453	102,190
Rehab Supplies	1,117	78	1,188	94	288	493	1,550	242		2,512	1,688	185	9,435
<b>Total Rehab Expense</b>	79,790	54,112	55,478	66,908	57,210	69,663	68,499	68,601	68,714	72,373	66,680	64,982	793,009
<b>Social Service Expense</b>													
Social Service Salaries	14,673	13,470	11,520	12,045	10,597	11,725	13,665	14,682	13,276	12,944	16,853	13,927	159,376

Tuesday, June 16, 2020

1:29 PM

04/30/20

Dekalb County Rehab and Nursing Center  
Historical Statement of Operations

3

Description	05/19	06/19	07/19	08/19	09/19	10/19	11/19	12/19	01/20	02/20	03/20	04/20	Total
Marketing/Public Relations			116				554		10	812			1,492
Social Service Transports\Outings	192	144	147	204	150	177	156	138	138	150	108	63	1,767
Social Service Supplies													
<b>Total Social Service Expense</b>	<b>14,865</b>	<b>13,614</b>	<b>11,783</b>	<b>12,249</b>	<b>10,747</b>	<b>11,902</b>	<b>14,375</b>	<b>14,820</b>	<b>13,424</b>	<b>13,906</b>	<b>16,961</b>	<b>13,990</b>	<b>162,635</b>
<b>Activities Expense</b>													
Activities Salaries	11,344	10,682	11,091	11,699	8,821	9,393	10,516	10,541	9,918	9,810	11,442	12,006	127,261
Activities Professional Services					345			95			69		509
Activities Christmas Party Expenses								5,080	1,946				7,026
Activities Transports\Outings		90		8		48			62				209
Activities Resident Entertainment	1,380	1,015	1,055	1,230	930	1,105	1,415	1,065	510	810	175		10,690
Activities Supplies	428	49	513	153	480	361	204	243	185	326	254	101	3,298
<b>Total Activities Expense</b>	<b>13,152</b>	<b>11,836</b>	<b>12,660</b>	<b>13,090</b>	<b>10,576</b>	<b>10,908</b>	<b>12,135</b>	<b>17,023</b>	<b>12,622</b>	<b>10,945</b>	<b>11,940</b>	<b>12,107</b>	<b>148,993</b>
<b>Dietary Expense</b>													
Dietary Salaries	51,516	54,257	53,827	53,202	52,286	49,356	51,296	60,713	57,093	50,377	60,893	57,354	652,169
Dietary Professional Services	6,002	3,087	2,620	2,737	2,707	2,739	2,632	2,661	2,645	3,210	2,626	3,126	36,790
Dietary Kitchen Supplies	3,340	1,892	2,759	2,937	2,850	3,129	3,175	2,473	1,625	4,838	4,711	1,253	34,982
Dietary Chemicals	2,256	1,419	1,448	917	2,318	2,260	2,034	2,113	1,461	2,087	3,026	1,610	22,948
Dietary Groceries	36,979	34,893	33,706	35,043	35,525	35,895	35,045	33,441	33,613	31,707	36,584	29,674	412,104
Dietary Supplements	4,961	4,868	3,777	5,727	5,759	5,777	6,474	4,481	5,235	4,572	4,729	4,034	60,394
<b>Total Dietary Expense</b>	<b>105,053</b>	<b>100,415</b>	<b>98,135</b>	<b>100,562</b>	<b>101,446</b>	<b>99,156</b>	<b>100,656</b>	<b>105,882</b>	<b>101,672</b>	<b>96,791</b>	<b>112,570</b>	<b>97,051</b>	<b>1,219,387</b>
<b>Nursing Expense</b>													
Nursing Equipment Rental	3,003	3,103	2,143	2,566	1,548	2,897	1,990	2,002	1,997	2,047	2,395	2,344	28,036
Nursing Professional Services	18,997	37,406	33,501	39,222	33,741	(2,747)	929	1,203	1,209	960	1,468	1,290	167,178
Nursing Cna Outside Registry	157,629	169,021	186,804	220,918	198,879	168,644	239,058	265,752	196,549	225,412	184,329	158,716	2,371,711
RN Outside Registry	12,562	19,471	33,849	26,929	21,762	12,393	32,100	28,428	29,187	36,033	30,445	29,547	312,706
LPN Outside Registry	29,990	33,408	37,846	30,533	45,392	46,575	47,591	56,825	37,939	47,722	36,782	39,442	490,045
Incontinence Supplies	5,640	5,219	5,170	6,374	5,545	6,958	4,942	5,189	4,398	5,741	3,560	5,657	64,392
Nursing Drugs-Medicare	15,148	8,396	8,292	10,491	9,436	10,584	12,929	12,221	17,478	21,691	14,282	11,232	152,180
Nursing Pharmacy Consultant	1,477	1,437	1,448	1,471	1,462	1,417	1,414	1,383	1,375	1,380	1,324	1,262	16,848
Nursing Dental Consultant	75	75											150
Nursing Utilization Review	400				400	400	800	400			1,200	400	4,000
Nursing Supplies	18,894	13,618	19,166	21,934	27,150	21,492	18,091	21,483	19,616	14,446	15,122	19,228	230,240
Nursing Medical Supplies Billable	4,828	4,524	4,715	4,753	3,663	4,592	4,009	4,967	4,837	4,976	5,573	3,494	54,932
Lab Fees	1,201	1,067	1,713	1,025	1,705	1,157	1,661	1,314	3,398	1,545	1,127	1,935	18,848
AMBULANCE FEES						264				246	498		1,008
Xray Fee	406	1,182	106	933	581	1,840	381	1,460	544	707	136	1,413	9,687
<b>Total Nursing Expense</b>	<b>270,250</b>	<b>297,927</b>	<b>334,751</b>	<b>367,149</b>	<b>351,263</b>	<b>276,467</b>	<b>365,894</b>	<b>402,625</b>	<b>318,527</b>	<b>362,905</b>	<b>298,242</b>	<b>275,959</b>	<b>3,921,960</b>

**Nursing Salaries**

Tuesday, June 16, 2020

1:29 PM

04/30/20

Dekalb County Rehab and Nursing Center  
Historical Statement of Operations

4

Description	05/19	06/19	07/19	08/19	09/19	10/19	11/19	12/19	01/20	02/20	03/20	04/20	Total
R.N. Non-Cert. Salaries	118,545	127,214	129,934	109,386	105,551	96,290	102,684	112,865	110,354	100,167	108,329	114,667	1,335,966
L.P.N. Non-Cert. Salaries	24,023	23,548	14,949	16,841	17,531	22,036	18,644	12,583	12,299	8,618	7,647	7,714	186,434
N.A. Non-Cert. Salaries	85,012	76,905	82,997	71,369	59,667	55,879	57,481	68,120	60,416	62,748	70,822	88,940	840,356
R.N. Cert. Salaries	22,166	9,401	13,103	15,164	18,251	15,356	14,804	13,967	15,225	13,357	12,753	13,832	177,379
Nursing Admin. Salaries	52,046	30,673	37,647	48,041	51,066	60,296	68,681	76,363	70,102	69,040	82,907	80,622	727,483
Nursing Admin. Health Insurance		(760)											(760)
Nursing Admin. Life Insurance		1											1
<b>Total Nursing Salaries</b>	<b>301,792</b>	<b>266,981</b>	<b>278,630</b>	<b>260,801</b>	<b>252,065</b>	<b>249,856</b>	<b>262,293</b>	<b>283,898</b>	<b>268,396</b>	<b>253,930</b>	<b>282,459</b>	<b>305,775</b>	<b>3,266,877</b>
<b>Total This Department</b>	<b>572,041</b>	<b>564,909</b>	<b>613,381</b>	<b>627,949</b>	<b>603,328</b>	<b>526,324</b>	<b>628,188</b>	<b>686,523</b>	<b>586,924</b>	<b>616,835</b>	<b>580,700</b>	<b>581,735</b>	<b>7,188,837</b>
<b>Special Care Expense</b>													
Special Care Salaries	60,932	55,810	58,628	57,247	57,034	52,405	55,728	62,050	52,096	52,310	52,308	55,533	672,080
Special Care Professional Services						95							95
Special Care Outings		70											70
Special Care - Resident Entertainmen	90	180	90	180		90	90		95	230	90		1,135
Special Care Technical Supplies	554		386	226		310	742	306	163	191	573	179	3,628
Special Care Groceries						158	125						283
<b>Total Special Care Expense</b>	<b>61,575</b>	<b>56,060</b>	<b>59,104</b>	<b>57,653</b>	<b>57,034</b>	<b>53,058</b>	<b>56,684</b>	<b>62,356</b>	<b>52,353</b>	<b>52,731</b>	<b>52,971</b>	<b>55,712</b>	<b>677,291</b>
<b>Env. Expense</b>													
Env. Salaries	26,195	22,041	20,850	27,996	22,793	21,494	25,524	31,030	26,705	22,547	23,696	21,998	292,867
Env. Commercial Services	1,721	1,454	147,647	49,544	38,551	38,906	48,649	39,777	49,305	39,964	40,065	40,014	535,597
Env. Janitorial Supplies	3,043	2,165	4,771	5,767	2,523	3,117	3,019	5,223	6,442	2,048	3,651	7,195	48,963
Env. Laundry Supplies	623	844	658	830	658	71	913	1,094	247	429	1,220	212	7,797
<b>Total Env. Expense</b>	<b>31,582</b>	<b>26,504</b>	<b>173,926</b>	<b>84,137</b>	<b>64,525</b>	<b>63,588</b>	<b>78,104</b>	<b>77,124</b>	<b>82,698</b>	<b>64,987</b>	<b>68,631</b>	<b>69,418</b>	<b>885,225</b>
<b>Maintenance Expense</b>													
Maintenance Salaries	9,541	9,171	9,849	11,078	10,232	9,167	9,894	10,861	11,828	11,444	11,773	11,443	126,280
Maintenance Equipment	1,491	4,489	1,336		1,725	5,818	1,987	4,010		1,660			22,517
Maintenance Vehicles		1,163											1,163
Maintenance Building	9,257	7,010	10,444	4,745	1,638	12,002	2,866	524	1,300	1,590	3,064	4,551	58,992
Maintenance Rental	92	92	92	92	92	161	404	(149)	69	100	110	93	1,248
Maintenance Utilities	24,161	32,729	34,935	31,276	30,751	26,596	25,968	25,756	26,622	23,056	17,972	26,033	325,855
Maint. Commercial Services	2,943	3,470	4,123	3,502	3,622	3,133	3,133	3,393	3,445	3,700	3,548	3,537	41,549
Maintenance Fuel	165	122	150	69	130	150	116	81	175	182	114	59	1,514
Maintenance Parts & Supplies	138	3,486	4,645	3,337	3,311	1,924	1,848	5,301	7,089	6,628	5,614	6,174	49,495
<b>Total Maintenance Expense</b>	<b>47,788</b>	<b>61,732</b>	<b>65,575</b>	<b>54,099</b>	<b>51,501</b>	<b>58,951</b>	<b>46,215</b>	<b>49,777</b>	<b>50,528</b>	<b>48,360</b>	<b>42,195</b>	<b>51,889</b>	<b>628,612</b>
<b>Admin. Expense</b>													
Admin. Salaries	26,753	26,843	28,220	22,242	17,866	18,290	22,747	27,544	29,008	27,336	29,467	28,575	304,893
Admin. FICA (Social Security)	37,855	40,091	38,529	34,231	31,807	31,693	34,862	37,832	34,954	32,870	36,471	38,003	429,199
Admin. IMRF (State Retirement)	35,536	34,817	35,007	33,983	25,173	33,048	35,723	42,113	43,663	41,421	45,927	47,419	453,830

Tuesday, June 16, 2020

1:29 PM

**Dekalb County Rehab and Nursing Center  
Historical Statement of Operations**

04/30/20

5

Description	05/19	06/19	07/19	08/19	09/19	10/19	11/19	12/19	01/20	02/20	03/20	04/20	Total
Admin. Health Insurance	89,788	89,984	24,734	88,239	83,124	87,396	86,608	95,398	92,334	92,079	93,099	92,661	1,015,442
Admin. Life Insurance	650	622	627	680	662	674	973	680	739	715	739	762	8,522
Admin. Health Savings Account	412	412	412	412	412	412	412	597	700	700	700	700	6,281
Admin. Unemployment Insurance	2,208	1,095	894	795	573	549	840	681	4,673	3,756	2,429	1,938	20,431
Admin. Uniform Allowance	1,800	(175)	1,800	1,800	1,975	1,800	1,800	(1,200)	1,800	1,800	1,800	1,800	16,800
NH Expansion Loan Interest		3,190	5,000	5,000	5,500	7,540	9,708	12,500	13,790	17,155	23,347	26,875	129,605
School Of Instruction	155	495	1,281	693	370	149		1,972	320	1,981			7,415
Mileage-Employee	228	113	151	264	139	267	110	167	163	124	66	74	1,868
Memberships, Dues, Subscriptions, F	1,456	1,694	2,130	1,704	2,540	1,780	1,564	2,758	1,775	1,633	1,583	2,426	23,044
Public Notices	351	366	351	376	5,229	5,165	4,515	6,106	3,381	4,841	4,423	4,648	39,752
Comm. Relations	3,059	592	102		813	238	49	878		146	303	173	6,353
Maintenance Software	3,800	3,907	12,649	4,364	4,364	4,364	4,251	5,700	3,520	3,957	3,755	5,152	59,784
Equipment Rental	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	13,050
Telephone	1,623	2,350	1,644	1,645	1,641	1,639	1,625	1,638	1,528	1,554	1,385	1,383	19,654
Professional Services	33,381	40,764	33,527	43,544	28,294	56,094	63,706	36,289	33,455	50,403	45,119	40,680	505,256
Department Chargeback	12,913	12,913	12,913	12,913	12,913	12,913	12,913	12,913	12,488	12,488	12,473	12,480	153,228
Background Check - Police	900	315	808	350	296	787	481	1,426	193	378	577	436	6,947
Insurance Premiums	3,170	3,170	3,170	3,170	3,170	3,170	3,170	3,170	2,476	2,476	2,476	2,475	35,264
Liability Insurance	825	825	825	825	825	825	825	825	783	783	783	850	9,800
W/C Medical		17,183	7,684	5,224		2,574	469	60,722			4,442	313	98,612
W/C Salaries		6,668			1,369								8,037
W/C Settlements		265						7,100					7,365
State Provider Fee	38,032	37,037	37,844	38,493	36,545	37,297	35,319	36,174	35,755	33,328	35,173	32,976	433,973
Medical Expense	545	160	686	270	450	540	525	560	360	440	610	280	5,426
Disaster Assistance											15,807	9,668	25,475
Office Supplies	1,840	655	2,757	4,972	4,201	5,027	2,123	4,858	1,462	5,969	3,080	3,894	40,838
Postage	550	46	545	544	17	508	538	1,032	1,000	500	11	482	5,773
Copies In-House	63		48		21		53		199	56	336		777
Education Supplies	1,452	1,288	1,142	1,241	1,060	1,200	1,320	1,306	1,223	1,226	1,085	1,178	14,724
Books & Videos		96			733								829
Miscellaneous	10	10	398	(639)	492	150	200	20		1,640		(350)	1,931
Contribution To General Fund		1,785											1,785
Contribution To Public Health		5,428											5,428
<b>Total Admin. Expense</b>	<b>300,443</b>	<b>336,092</b>	<b>256,965</b>	<b>308,423</b>	<b>273,661</b>	<b>317,178</b>	<b>328,517</b>	<b>402,845</b>	<b>322,830</b>	<b>342,842</b>	<b>368,554</b>	<b>359,038</b>	<b>3,917,388</b>
<b>Cap. Costs</b>													
Depreciation	48,415	48,474	48,598	48,713	48,677	49,316	49,409	49,350	49,459	49,109	48,780	48,816	587,116
Loss On Bad Debt				(9,100)			(300)	222,432	(291)	(900)	(900)	(754)	210,186
<b>Total Cap. Costs</b>	<b>48,415</b>	<b>48,474</b>	<b>48,598</b>	<b>39,613</b>	<b>48,677</b>	<b>49,316</b>	<b>49,109</b>	<b>271,781</b>	<b>49,168</b>	<b>48,209</b>	<b>47,880</b>	<b>48,062</b>	<b>797,302</b>
<b>Total Expenses</b>	<b>1,274,704</b>	<b>1,273,748</b>	<b>1,395,606</b>	<b>1,364,683</b>	<b>1,278,704</b>	<b>1,260,043</b>	<b>1,382,482</b>	<b>1,756,732</b>	<b>1,340,931</b>	<b>1,367,979</b>	<b>1,369,084</b>	<b>1,353,983</b>	<b>16,418,680</b>
<b>Net Operating Income</b>	<b>(21,104)</b>	<b>(193,203)</b>	<b>(280,220)</b>	<b>(151,895)</b>	<b>(102,795)</b>	<b>(77,870)</b>	<b>(130,590)</b>	<b>(701,763)</b>	<b>(87,677)</b>	<b>(131,031)</b>	<b>(132,920)</b>	<b>101,536</b>	<b>(1,909,531)</b>
<b>Net Income (Loss)</b>	<b>(21,104)</b>	<b>(193,203)</b>	<b>(280,220)</b>	<b>(151,895)</b>	<b>(102,795)</b>	<b>(77,870)</b>	<b>(130,590)</b>	<b>(701,763)</b>	<b>(87,677)</b>	<b>(131,031)</b>	<b>(132,920)</b>	<b>101,536</b>	<b>(1,909,531)</b>

Tuesday, June 16, 2020

1:29 PM